Caledonia Investments plc

Result of Annual General Meeting and update on share sub-division

Caledonia Investments plc (the "Company") held its annual general meeting ("AGM") on Wednesday 15 July 2026 at 11.00 am. All valid proxy votes (whether submitted electronically or in hard copy form) were included in the poll taken at the meeting.

All resolutions were passed by shareholders. The full text of each resolution considered at the AGM is contained in the circular to shareholders incorporating the notice of the AGM, which is available on the Company's website at www.caledonia.com.

Resolutions 9, 10, 11, 12 and 13 relating to the election and re-election of independent non-executive directors, were passed by separate majorities of all shareholders and of those shareholders who are independent of the Cayzer family concert party, the members of which are regarded as controlling shareholders for the purposes of the Financial Conduct Authority's Listing Rules.

The results of the poll for each resolution is set out below.

Resolution		Votes For (including discretionary)[1]		Votes Against[1]		Total Votes Cast		Votes Withheld[2]
		Number of shares	% of votes	Number of shares	% of votes	Total number of votes cast	% of total voting rights	Number of shares
1	To receive and adopt the annual report and accounts for the year ended 31 March 2026	346,604,127	99.96	141,968	0.04	346,746,095	67.65	119,013
2	To approve the directors' remuneration report for the year ended 31 March 2026 (other than the directors' remuneration policy)	342,715,235	98.98	3,522,037	1.02	346,237,272	67.55	627,836
3	To approve the directors' remuneration policy	342,662,137	98.96	3,589,315	1.04	346,251,452	67.55	613,656

4	To approve and declare a final dividend of 4.004p per ordinary share	346,698,077	99.98	69,516	0.02	346,767,593	67.65	97,515
5	To re-elect Mr W P Wyatt as a director	334,843,133	96.59	11,810,840	3.41	346,653,973	67.63	211,135
6	To re-elect Mr M S D Masters as a director	345,777,243	99.75	870,625	0.25	346,647,868	67.63	217,240
7	To re-elect Mr R W Memmott as a director	345,746,381	99.74	901,487	0.26	346,647,868	67.63	217,240
8	To re-elect Mr J M B Cayzer-Colvin as a director	345,479,316	99.65	1,227,442	0.35	346,706,758	67.64	158,350
9	To re-elect Ms F A Buckley as a director (all shareholders)	340,933,262	98.35	5,709,556	1.65	346,642,818	67.63	222,290
9	To re-elect Ms F A Buckley as a director (independent shareholders)	87,221,198	93.86	5,709,556	6.14	92,930,754	18.13	222,290
10	To re-elect Mr G B Davison as a director (all shareholders)	341,314,646	98.47	5,316,069	1.53	346,630,715	67.63	234,393
10	To re-elect Mr G B Davison as a director (independent shareholders)	87,602,582	94.28	5,316,069	5.72	92,918,651	18.13	234,393
11	To re-elect Ms M A Farlow as a director (all shareholders)	339,000,385	97.85	7,431,236	2.15	346,431,621	67.59	433,487
11	To re-elect Ms M A Farlow as a director (independent shareholders)	85,288,321	91.99	7,431,236	8.01	92,719,557	18.09	433,487
12	To re-elect Mrs C L Fitzalan Howard as a director (all shareholders)	341,042,245	98.44	5,409,426	1.56	346,451,671	67.59	413,437

12	To re-elect Mrs C L Fitzalan Howard as a director (independent shareholders)	87,330,181	94.17	5,409,426	5.83	92,739,607	18.09	413,437
13	To elect Mr M G A McLintock as a director (all shareholders)	345,792,539	99.76	830,095	0.24	346,622,634	67.63	242,474
13	To elect Mr M G A McLintock as a director (independent shareholders)	92,080,475	99.11	830,095	0.89	92,910,570	18.13	242,474
14	To re-appoint BDO LLP as auditor	346,409,669	99.92	266,663	0.08	346,676,332	67.64	188,776
15	To authorise the directors to agree the auditor's remuneration	346,580,488	99.97	101,827	0.03	346,682,315	67.64	182,793
16	To grant the Company authority to make market purchases of its own shares(3)	344,422,629	99.33	2,318,820	0.67	346,741,449	67.65	123,659
17	To authorise the allotment of unissued shares	346,029,970	99.81	654,716	0.19	346,684,686	67.64	180,422
18	To authorise the allotment of shares on a non pre-emptive basis(3)	345,672,416	99.72	968,604	0.28	346,641,020	67.63	224,088
19	To authorise the convening of general meetings (other than annual general meetings) on not less than 14 clear days' notice(3)	345,764,402	99.73	934,484	0.27	346,698,886	67.64	166,222

(1) Votes "for" and "against" are expressed as a percentage of the total votes cast.

(2) A “withheld” vote is not a vote in law and is not counted in the calculation of the proportion of votes "for" or "against" a resolution.
(3) Special resolution requiring a 75% majority.

The Company had 512,561,430 ordinary shares of 0.5p each with voting rights in issue as at 11.30 am on Monday 13 July 2026, being the deadline for receipt of validly completed proxy forms by the Company’s registrar, and as at the date of the AGM. No ordinary shares were held in treasury.

In accordance with Listing Rule 6.4.2R, copies of the resolutions that did not constitute ordinary business at the AGM will be submitted to the National Storage Mechanism and will shortly be available for inspection at https://data.fca.org.uk/#/nsm/nationalstoragemechanism.

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15 July 2026

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